

# CROSSROADS of the Corps

The Magazine of the Marines' Memorial Association, San Francisco | SUMMER 2018

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Details inside »



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All donations of \$500 or more will be listed in an upcoming edition of *Crossroads of the Corps*.



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# CROSSROADS of the Corps

**SUMMER 2018** \ VOLUME 84 NUMBER 2

- 5 Correspondence
- 6 Bits & Pieces: News You Can Use
- 17 The Club Calendar

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**EVENTS IN REVIEW**

- 10 ANZAC Day with Australia's Consul General
- 11 Salute to Vietnam Veterans
- 12 Memorial Day Remembrance
- 13 Leadership Lessons Learned
- 14 Meet the Authors

---

**THE LIVING MEMORIAL**

- 18 Generous Contributions
- 23 A Look Inside the Living Memorial Project
- 27 Scholarship Winners for 2018/19

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**YOUR CLUB & ASSOCIATION**

- 4 A Message from General Huly
- 7 Meet the Members
- 8 Earn a Free Night's Stay
- 24 Meet the Staff
- 27 Weddings at the Marines' Memorial Club
- 28 Worldwide Reciprocal Clubs

*Event photos: Jan Lundberg Photography*



**T**hank you for your membership with the Marines' Memorial Association. As you know, we are a unique organization that offers camaraderie among service members of all eras and branches, world-class hospitality, and a way to give back to the Veteran and Active Duty communities and their families. We are most proud of our Living Memorial, as it pays tribute to the men and women who have given their lives in service to this country. This important piece of our Club would not exist without the support of our valued members like you.

Our building is now more than 90 years old, having been built as a women's club in 1926 and transforming into the Marines' Memorial Club in 1946. Our tenure is part of our strength and character. When I think of how long we have existed as the Marines' Memorial, it gives me great pride. I know you all feel the same. But what I also know is that if we want to continue on for another 70 years as the Marines' Memorial, we have to be innovative and competitive drawing in newer, younger members while keeping our traditions alive.

**S**ince becoming President and CEO of the Marines' Memorial last November, I have met with many of you to hear your feedback on what you feel are our strengths and what you feel could use some improvement. One common sentiment among members regarding our strength is that they think of the Marines' Memorial as their "home



away from home." As I first visited the Club in 1964, I understand and share that sentiment.

And just like our own homes, we have to continue to care for them by keeping up with maintenance projects and general improvements. Based on feedback from members and all those we serve, we realize there is much work to do in this area. Our renovations three years ago were a great start, but we must continue to improve our Club to ensure it is available for future generations of Veterans and their families. This includes renovating the elevators, *which have not been updated in more than 30 years*, among other improvements.

With this in mind, we examined all the possibilities to come up with ways in which we could fund these major projects. We recently met with the Board of Directors and proposed our solutions. They agreed with our findings and have approved two changes to the Marines' Memorial membership. First, starting July 1, 2018, annual membership contributions will increase by a little over \$4 per month, for a total annual fee of \$200. Please note, there will be no change to adding adult children to your membership for \$50 each. Second, we are re-introducing the life-

time "Benefactor" membership with a one-time contribution of \$3,500 for a Veteran and spouse or \$4,500 with adult children guest cards added.

The reintroduction of the Benefactor membership is by "popular demand." After we received requests for its reinstatement, we analyzed the Benefactor program and determined its value for both the member and the Club.

**I**t is our continued intention to sustain a membership program that is attainable for all Veterans and their families. We must also balance this with our commitment to the organization to make sure Marines' Memorial is here to serve Veterans for years to come. We look forward to your continued membership as we work together to honor the legacy of military service through commemoration, education and service here at Marines' Memorial.

Please reach out to our Membership Department at [Member@MarinesMemorial.org](mailto:Member@MarinesMemorial.org) with any questions.

Sincerely, and Semper Fidelis,

Jan Huly

Lieutenant General USMC (Ret)

President and CEO

Marines' Memorial Association and Foundation

## A Lesson in Loyalty and Perseverance

Dear General Huly,

Thank you for your letter of December 7, 2017, a day when all Americans should pause to consider our nation's history and the sacrifices that have been made on our behalf by people that we have never met and will never know.

There are a few interesting nuances to the story you told about Petty Officer Joe George, recent recipient of the Bronze Star. As you probably know, Joe was ordered to stop his effort to save the sailors of the sinking ship. It was a "lost cause."

Officer George was ordered to abandon his comrades, but this was something he just could not do. His overwhelming concern for the doomed shipmates of the Arizona was a "higher calling." His courage and ability to act effectively under dire circumstances is legendary.

But there is another lesson in this story of great bravery, loyalty, and accomplishment.

Absent the dedication and perseverance of the men he saved, Joe George would never have received his Bronze Star. The lifetime bond between these men and Petty Officer George translated into decades of effort to tell the full story of the rescue and that Officer George had held his position, threw the lifesaving line, and called encouragement to the survivors as they clung to the rope and clawed their way across the 80 feet that separated the two burning ships.

The endorsed petition and perseverance of these survivors never wavered and, 76 years later, Officer George received just recognition for



**Would you like to share a response to what you read here? A suggestion or opinion about your Club experience? Please address correspondence to [Crossroads@MarinesMemorial.org](mailto:Crossroads@MarinesMemorial.org).**

his bravery and his loyalty to people he had never known. They were Americans, and that's all that mattered.

Sincerely,  
*Richard M. Braun, M.D.*

## Events to Remember

Dear Marines' Memorial Staff,  
I would like to thank you all for making our family's wedding weekend so special. From the moment we checked in to the time we packed our luggage back into our cars, everyone at MMC was exceptional.

The wedding coordinators, Kiirsti and Jessica, could not have been nicer and more efficient. The ceremony room was so beautiful, with lovely chandeliers and soft lighting setting the mood. After the ceremony, an army of people came in and transformed the room while we enjoyed drinks and appetizers in the foyer. After an hour, the doors opened and our jaws dropped. It was absolutely breathtaking! The tables were set so nicely, the dance floor was placed just right, and the lighting made it magical. I still can't believe how fast that all happened. How did you do that???

Dinner was delicious and served so seamlessly. The staff was always there filling up wine and water glasses. The children even got little happy meals.

Before I could blink, it was the last dance and time to go. The staff and coordinators had gathered up everything from the wedding and put it in the bride and groom's room. There was nothing for us to clean or do — just keep enjoying the evening and remember the fabulous day. Wow!!

Thank you, thank you, thank you. It was all so wonderful, beautiful, and memorable. You all went above and beyond.

All the best,  
*Dale and Sandie Clendon*

Mr. Allen,

I'd like to compliment your staff on executing the Naval War College Foundation's 6th Annual Event on 24 March, and making it easy for us to return year after year! Notably: Mohi in her adaptability in handling room needs (and changes!); Katie in her event coordination; Jessica and MaryAnn in putting the event together; and, of course, Elmer, who, when I know he's on the event, gives me confidence that any issues get taken care of. Your staff's familiarity with our needs and personal touch are exceptional, to which I say JOB WELL DONE! We look forward to being back next year.

Sincerely,  
*Steve Stasiuk*

*“Retreat? Hell, we just got here!”*  
*» Capt Lloyd Williams*

### Top MMA Membership Recruiter of the Quarter (Jan-Mar 2018)

For the first quarter of 2018, our top membership recruiters were LtGen Jan Huly, President & CEO of the Marines’ Memorial Association (3 new members), and Mr. Rick Hartnack, Chairman of the MMA Board of the Directors (2 new members). What about you? Who could you invite to join you for a drink, a meal, or an event here? Did you know that for every new member you sign up, you’ll earn a free night’s stay at the Club? See page 8 for details and a cheat sheet for closing the deal.

*“Those who stand for nothing fall for anything.”* » Alexander Hamilton

### Why join the Marines’ Memorial if you don’t live in San Francisco?

Some people wonder why they’d want to be a member of the Marines’ Memorial Association if they don’t live in or near San Francisco. If this is you, or another Veteran you know, read on. As a member, you qualify for member rates, member-only events, and special packages here at your Club. Outside of San Francisco, you can use over 240 reciprocal clubs all over the world, from New York to New Zealand and everywhere in-between (see pages 28-31). Here’s the best part: With membership in the Marines’ Memorial, you are supporting the men and women of the US Armed Forces, especially those deployed or transitioning to civilian life. You also help us to honor and commemorate our fallen comrades and their families. So you see, it doesn’t matter where you live when every fully tax deductible dollar you contribute (including your mem-



bership dues) helps to fulfill this essential mission. Please contact our Membership Department today with any questions or to apply for membership, at [member@MarinesMemorial.org](mailto:member@MarinesMemorial.org). We look forward to hearing from you!

*“I destroy my enemies when I make them my friends.”* » Abraham Lincoln

### What to Do in San Francisco? Try this Concierge Tip-of-the-Quarter



Guest Services Agent Sanjin Agic wants to help you make the most of your visit to the City. This quarter, the spotlight is on San Francisco Maritime National Historical Park, just below Ghirardelli Square and near Aquatic Park. Visitors can board historic ships, see how the Hyde Street Pier operated back in the days before the Golden Gate Bridge was built, stroll the Aquatic Park Pier, and visit the Maritime Museum located in the old Aquatic Park Bathhouse building. More information: [www.nps.gov/safr](http://www.nps.gov/safr).

*“On the battlefield, the military pledges to leave no soldier behind. As a nation, let it be our pledge that when they return home, we leave no veteran behind.”* » Rep. Dan Lipinski

### New Member Reception

Each quarter, our Membership Department hosts a New Member Reception. These events are a great way to get to know the Club, your fellow new recruits, and the Membership team. It’s MMA 101: All about membership, Club events, the Living Memorial, how to host or sponsor an event, plus a tour of the building. The next new member reception is in September (date TBA).

*“It is hard to lead a cavalry charge if you think you look funny on a horse.”*  
*» Adlai Stephenson*

### The MMA Wellness Membership



As a Marines’ Memorial member, you can join Active Sports Club, which operates our onsite health club on the building’s lower level, for only \$50 per month. This is a great facility, with up-to-date equipment, a lap pool, group exercise classes, and small group training. Don’t forget to take advantage of your free pass to the workout facilities and pool when you stay overnight at your Club.

*“Son, if the Marines thought you needed a wife, we would have issued you one.”* » Gen Lewis B. “Chesty” Puller

### In Memory

We list the names of recently deceased MMA members in each edition of *Crossroads of the Corps* (see page 22). If you know of a member who has passed on, please send his or her name to [Member@MarinesMemorial.org](mailto:Member@MarinesMemorial.org) or call us at (415) 673-6672.



“I didn’t know how my desire to serve would manifest after I left the Navy in 2003,” says **NICOLE NOLLETTE**.

“Serving on the MMA Board of Directors is an amazing opportunity for me to give back.” In 2014, Nicole, a graduate of USNA and MIT’s Sloan School, was selected to *Fortune’s* “Most Powerful Women Next Gen,” which gathers exceptional women in business with leaders in government, philanthropy, education and the arts for a two-day summit. Today, she runs global operations for an election systems company, a challenging role in a challenging environment, made ever more interesting by recent shifts in thinking about elections and influence. “No two days are the same,” she notes, “which is exciting and keeps me on my toes.” Wherever she is, as she travels North America to connect with her customers and ops team members, Nicole carves out time daily to get out and walk. She especially enjoys the hills of San Francisco. Though now living outside California, Nicole still feels very close to the Club. She wants people to see that not being local is not a barrier to membership in an organization whose benefits radiate out to the entire military community. “This is an affordable place for Veterans and active duty and their family and friends in an incredible city, and a venue to connect with military leaders and important authors. What a great asset!”



**COL JAMES WILMOTT, USMCR** received his commission in December 1988. He’s served with 23rd Marines and 1st 14th Marines

and was deployed on Operation Iraqi Freedom. On the civilian side, he is currently between jobs. Jim is deeply

involved with the Reserve-driven Summer Leadership and Character Development Academy (SLCDA) at Quantico, a highly selective and intensive weeklong program for high school students. Two of his three children have attended; daughter Delaney, inspired by her SLCDA experience, pursued — and received — the NROTC scholarship. Jim joined the Marines’ Memorial Association in 1993. “I was raised in the Bay Area and always knew about the Club,” he says, adding that his father and two brothers are Marine and Air Force Veterans. Jim regularly attends speaker and author events, and has enjoyed family weddings and anniversary celebrations here over the years. For his wife, Nickey, the Club serves as a base of operations for Union Square holiday shopping and girls’ nights out. Jim wants others to know what we have here: “Any chance I get, I try to get friends or fellow Veterans to the Club for either an event or a cocktail with a view at Chesty’s,” he says. “Being a member makes me proud to be a Marine.”



Kansas City, Kansas native **ANDREW BELT** served with 2nd LAR Bn C.CO 2MARDIV from 1999 to 2003, including deployments in

Operations Enduring Freedom and Iraqi Freedom. A serial entrepreneur who remains based in his hometown, Andy is currently building a health insurance company aimed at providing greater value and convenience for Veterans and businesses. His previous venture, a financial settlement services company that he bootstrapped from zero to \$15 million in five years, was acquired in 2016. The year of “pseudo retirement” that followed, he confesses, was “the most boring time of my life!” He joined the Marines’ Memorial in 2013 at the urging of Kevin Moley, a fellow Marine Veteran who at the time

served as US Ambassador in Geneva. He is pleased to be part of a community of members with a strong social purpose, where Veterans take care of each other. Andy tells every Marine he knows about the MMA’s mission and great value, and how it’s given him access into world class, elite private clubs. As a businessperson, he says, the clout conferred by holding meetings at these clubs is invaluable. Andy is frequently in Washington, DC, where he is awed by the historical richness of clubs like the George Town Club, which occupies the site where Washington, Ellicott and L’Enfant met to plan what would become our capital city.



**CAPT DAVID SAUVE, USN**, call sign Rico, flew for the Navy for over 20 years. Splitting his time between hometown Chicago and Virginia,

Dave gets to San Francisco when he can. He favors the Club’s bar and restaurant for meeting a cross section of people, appreciating a camaraderie that extends beyond fellow members, to guests from all walks of life. “Their eyes are wide” at what they find here, he says. Dave and his wife have visited 13 of our reciprocal clubs. This is significant because the MMA first became known to them through the reciprocal program of another private club they belonged to. He chose to become a Benefactor “because of how the association treats the warfighters and enlisted folks, and their families. That’s a worthwhile cause to support.” Dave has also discovered within the Living Memorial a powerful personal connection in the ship’s bell that sits in the lobby. Admiral Callaghan, who was killed on the USS San Francisco during the Battle of Guadalcanal, commanded Task Group 67.4; in 2012, Dave was in command of CTG 67.4. “I did a double take the first time I saw the bell,” he recalls. “Small world. Great discovery.”

# SPREAD THE WORD, STAY THE NIGHT

## Earn one free night's accommodations for every new Member you sign up!



The Marines' Memorial Club remains the "best kept secret in San Francisco." We need your help to spread the word! The Association is asking you, our members, to recommend membership to friends and loved ones who would value and appreciate **the many advantages of a Marines' Memorial membership:**

- Access to the Marines' Memorial Club & Hotel in San Francisco
  - Member rates and packages for overnight accommodations
  - Members-only happy hour
  - Chesty's Bar and the Leatherneck Steakhouse
  - Marines' Memorial Theatre
- Access to over 240 reciprocal clubs all over the world
- Networking opportunities with Currently Serving and Veteran communities
- Invitations to special events: Marine Corps Birthday Ball, George P. Shultz Lecture Series, holiday brunches and more
- Direct support of our mission – honoring the legacy of military service through our "Living Memorial" and programs that commemorate, educate, and serve Veterans of all eras and their families

**To be eligible for Marines' Memorial membership, candidates must have served honorably in any branch of the US Armed Forces.**

Please share the application on the facing page, or refer your friends to [MarinesMemorial.org](http://MarinesMemorial.org) to join! Make sure they tell us you referred them, so you will be eligible for a "Member Get a Member" gift certificate. For each new Veteran member you refer, you will receive one night's accommodations\* at the Marines' Memorial Club & Hotel.

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*\*"Member Get a Member" gift certificates are for standard room rates Sunday-Thursday and cannot be combined with Member's Choice or other packages. Referred member must be a new Veteran member who has paid the \$200 membership contribution, and the referrer must be an active member. Certificates have no cash value and are not transferable or replaceable. Rewards are sent quarterly.*



# MARINES' MEMORIAL ASSOCIATION MEMBERSHIP APPLICATION

Apply ONLINE at [MarinesMemorial.org](http://MarinesMemorial.org) | Mail to: 609 Sutter St., San Francisco, CA 94102

## Membership Categories (All donations are tax-deductible and non-refundable):

- Regular** Veteran & Retired, all US Services, including Merchant Marine (wartime): Annual donation \$200
- Currently Serving Members of the Armed Forces** All Services \$35 (Rates remain the same until personnel departs Active/Reserve status, then normal member rates apply)
- Benefactor** Veteran, Retired, or Currently Serving.  
Benefits include: Engraved name plate, room upgrade at no additional cost (based on availability at check-in), advance special events reservations, 15% discount in the Leatherneck Steakhouse, 15% discount on Memorabilia.
- Individual Plan** One time donation of \$3500 (Includes primary and spouse)
- Family Plan** One time donation of \$4500 (Includes primary, spouse and family guest cards at no additional charge)

## Membership Information (Please print clearly)

First Name, MI, Last Name: \_\_\_\_\_

Branch of Service:  USMC  USN  USA  USAF  USCG  Merchant Marine (wartime)

Military Status: \_\_\_\_\_ Highest/Current Rank: \_\_\_\_\_

Birth Date: \_\_\_\_ / \_\_\_\_ / \_\_\_\_ Email: \_\_\_\_\_ @ \_\_\_\_\_

Address: \_\_\_\_\_

City: \_\_\_\_\_ State: \_\_\_\_\_ Zip: \_\_\_\_\_

Home Phone: \_\_\_\_\_ Mobile: \_\_\_\_\_

I certify that I served on Active Duty in the US Armed Forces from \_\_\_\_\_ to \_\_\_\_\_.

## How did you hear about us?

- Advertisement or news article (Name of publication or site: \_\_\_\_\_)
- Visit to the Club or Theatre  Member/family/friend  Site presentation  Other \_\_\_\_\_

## Family Members

Your spouse, children over 21 years (who are ineligible for membership by themselves) and non-military parents are eligible for Guest Cards. Spouse card is complimentary; all others are \$50 annually, per Guest Card. Please list names, relations and ages of those for whom you would like to add a card (use reverse side if necessary). In-laws are ineligible.

First & Last Name	Relationship	Email	Amount	Must be 21 Years +
_____				<input type="checkbox"/>
_____				<input type="checkbox"/>

## Processing Your Membership Application

In addition to the completion of this application, please attach the following:

- **Photocopy of Official Verification of Honorable Service:** DD214 or Retired ID Card; copy of front of Active Duty ID Card (Currently Serving only)
- **Appropriate Donation** (All donations are tax-deductible and non-refundable)

Circle Payment Type: MC VISA AMEX Discover Personal check or other: \_\_\_\_\_

Total Amount Due (membership donation + guest card(s)) \$ \_\_\_\_\_

Credit Card # \_\_\_\_\_ Exp. Date \_\_\_\_\_

Signature of Applicant \_\_\_\_\_ Date \_\_\_\_\_

Referred by \_\_\_\_\_ **Welcome Aboard!**

**Contact Us:** tel (415) 673-6672 x223 1-800-5-MARINE fax (415) 563-5820 [Member@MarinesMemorial.org](mailto:Member@MarinesMemorial.org) [MarinesMemorial.org](http://MarinesMemorial.org)

# ANZAC DAY 25 APRIL 2018

# AUSTRALIAN CONSUL GENERAL CHRISTOPHER OLDFIELD



Photo: Jan Lurberg Photography

**O**n 25 April 2018, the Marines' Memorial Club held its first observance of ANZAC Day. ANZAC stands for the Australian and New Zealand Army Corps. It was originally devised after World War I to honor members of the Australian and New Zealand Army Corps who fought at Gallipoli; today it commemorates all Australians and New Zealanders who served and died in all wars, conflicts, and peace-keeping operations.

In his introduction of Australian Consul General Christopher Oldfield, the keynote speaker, MMA President and CEO Lieutenant General Jan Huly, USMC (Ret.), acknowledged Australia and New Zealand as some of our best

and most loyal allies for the last 100 years, and reminded the audience that we still have a large contingent of US Marines training in Australia.

Mr. Oldfield then explained his country's involvement with World War I. He spoke of three battles in particular: Pozières, Villers-Bretonneux, and Hamel Spur. At Pozières, he said, there were over 23,000 Australian casualties, two brutal weeks for Australia in the war. Villers-Bretonneux, he went on, was a prouder moment; speaking of this battle, French General Ferdinand Foch and British General Sir Henry Ralston emphasized the Australians' determination and tenacity.

His attention then turned to the Battle of Hamel Spur, which was, Mr.

Oldfield explained, the beginning of the 100+ year military relationship between Australia and the United States. "In deference to this," he said, "[Australian Commander Sir John] Monash held the attack back until the Fourth of July." Monash was the first non-American to command US troops.

Mr. Oldfield concluded that all of these battles and military relationships are an important part of who we are. He offered an anecdote: "I remember something that General Huly said to me over breakfast here a few weeks ago at the Marine Club, that our experiences, even our bad experiences, mean that we have learned lessons that can benefit us in the longer term."



## HONOR THEIR MEMORY

with a Memorial  
Plaque at the Marines'  
Memorial Club

**TO ORDER A MEMORIAL PLAQUE, PLEASE COMPLETE AND FAX OR MAIL THIS FORM WITH PAYMENT TO:  
415.563.5820; Memorial Plaques, Marines' Memorial Club, 609 Sutter St., San Francisco, CA 94102**

Name: \_\_\_\_\_ Member number: \_\_\_\_\_

Address: \_\_\_\_\_

City, State, Zip: \_\_\_\_\_

Telephone: ( ) \_\_\_\_\_ Email: \_\_\_\_\_

### Plaque Information

Seal (circle one): Marine Navy Army Air Force Coast Guard

Line 1: \_\_\_\_\_

Line 2: \_\_\_\_\_

Line 3: \_\_\_\_\_

Line 4: \_\_\_\_\_

Line 5: \_\_\_\_\_

Line 6: \_\_\_\_\_

**Plaque donation:** \$750. Additional donation: \_\_\_\_\_ Total: \_\_\_\_\_

**Payment method** (circle one): Cash Check Credit Card (Visa, Mastercard, American Express, Diners)

Credit Card number: \_\_\_\_\_ Exp: \_\_\_\_\_

Signature: \_\_\_\_\_ Date: \_\_\_\_\_



< Dr. Hal Kushner, flanked here by Marines' Memorial Board Member Peter Kump (l) and Moderator Phil Gioia (r), told an extraordinary story of resilience and hope.

## COMMEMORATION » Vietnam

On 14 May, we honored our Vietnam Veterans at the Marines' Memorial Club. The evening's centerpiece was a talk by Dr. Hal Kushner, a Viet Cong POW for over five years. He was the only American doctor captured in the Vietnam War.

Following a warm welcome and introduction by MMA Board member Peter Kump, Mr. Phil Gioia took the podium to offer background on the 1st Cavalry Division, in which he and Dr. Kushner both served. He characterized Kushner's unique experience as "a demonstration of the capriciousness and arbitrariness of war," and the man himself as a very unusual combat Veteran, free of the burdens often carried by trauma survivors. Both men appeared in Ken Burns' "The Vietnam War."

Dr. Hal Kushner entered the Army while a medical student. After completing aviation medical training, he deployed to Vietnam as a Flight Surgeon in August 1967 with the 1st Squadron, 9th US Cavalry, 1st Air Cavalry Division. He was captured by the Viet Cong west of Tam Ky, South Vietnam, on 2 December 1967 and released during Operation Homecoming on 16 March 1973. Half of the men in his camp died.

"I woke up in a burning helicopter," Kushner recalled of the moment that began his ordeal. He jumped from the helicopter as it was engulfed in flames, landing on the ground with the other survivors. His left collarbone and forearm were broken, seven teeth knocked out, he had burns on his legs and back,

his glasses were gone, and "the M60 in the chopper cooked off a bunch of rounds and some of them hit me in the back and left shoulder." The men did their best to dress their wounds, then made shelter to wait out the night. "The rule is," he explained, "you stay with the aircraft," and he did, even as one of the officers left for help, never to return, and another died.

On the third day, Dr. Kushner set out for safety. He explained, "I thought we were west of friendlies, so I moved east." But when the sun came up, he saw that he had moved west instead. With helicopters hovering over the crash site he had left behind, he came upon a man in a rice paddy, who saw that he was a doctor by the caduceus on his fatigues and notified the Viet Cong.

Dr. Kushner said his status as medical personnel did nothing to secure his release: "For the next five-and-a-half years, 64 months, 1932 days, I really learned what rough meant." When an English-speaking officer gave him the option to record a message to his family in

exchange for denouncing the war, Kushner said he would rather die, promising that upon his return, he would sing "America the Beautiful." On that day five

years later, every person present joined him in his song.

In answer to the first question posed during the Q&A, Kushner said that a sense of purpose in helping to take care of his fellow prisoners — and faith that his country would bring him home — kept him sane through his captivity.

Kushner went on to a successful practice as an ophthalmic surgeon. He left active duty on 23 September 1977, and retired from the Army Reserve as a Colonel on 11 May 1986. Col Kushner was inducted into the Army Aviation Hall of Fame in April 2001.

In October 2017, he held a reunion for the POWs, and each man spoke of his love for the others and his country. Dr. Kushner echoed this sentiment, saying, "In this final phase of my life, when I can stand on tiptoe and just see the finish barely over the horizon, I am just so fortunate that I was able to make a contribution and come home safe."

We followed Dr. Kushner's remarks with the presentation of Vietnam Veteran lapel pins and a lively reception.



# Memorial Day 2018

On the morning of 26 May, we gathered in the Commandants Room to remember those who have given their lives in the service of our country. When the need was greatest, they stepped forward and did their duty. And so, each year at this time, we set aside a few hours on a Saturday morning to remember and give thanks for their sacrifice. It is a moment that truly elevates a holiday weekend otherwise steeped in barbecues, pool parties, and bargain shopping.

Continuing a tradition of many years, bagpiper Eric Leiken and singer Erich Stratmann opened our observance with music that inspired feelings of both solemnity and pride. Lieutenant General Jan Huly, USMC (Ret.), President and CEO of the Marines' Memorial Association, then gave the

invocation and called for the Presentation of the Colors by the 4th Force Recon Unit, Alameda.

In his talk, General Huly offered a look back at the words of four American leaders, on the subject of honoring the fallen. He began with James Garfield, who spoke at Arlington National Cemetery on the first Decoration Day, as the occasion was originally named, in 1868. Three years after the end of the Civil War, Garfield said, "I am oppressed with a sense of the impropriety of uttering words on this occasion. If silence is ever golden, it must be here beside the graves of fifteen thousand men, whose lives were more significant than speech, and whose death was a poem, the music of which can never be sung." Following his speech, 5,000 people decorated all of the graves of the Union and Confederate soldiers buried there.

Civil War Veteran Oliver Wendell Holmes, Jr. gave a speech to Harvard University's graduating class on 30 May 1895, titled "The Soldier's Faith." In tribute to the fallen, he said simply, "The man who commands the attention of his fellows is the man of wealth." This followed another notable, especially poetic address eleven years earlier in Keene, N.H., in which he said, "Our dead brothers still live for us, and bid us think of life, not death...As I listen, the great chorus of life and joy begins again, and amid the awful orchestra of seen and unseen powers and destinies of good and evil our trumpets sound once more a note of daring, hope, and will."

In a Memorial Day speech given shortly before becoming president, Calvin Coolidge stressed the importance of American ideals and sacrifice, saying we set the day apart "to do honor to all those, now gone, who made the cause of America their supreme choice."

Ronald Reagan, speaking at Arlington in 1982, concluded his remarks with a challenge: "I don't know of any other [national anthem] that ends with a question and a challenge as ours does — Does that flag still wave o'er the land of the free and the home of the brave? That is what we must all ask."

As Garfield urged, let us "consider this silent assembly of the dead...[Their] voices...will forever fill the land like holy benedictions...Here...let them rest, asleep on the Nation's heart, entombed in the Nation's love! But while they sleep in our Nation's love, let us remain awake, for eternal vigilance is the price of liberty."





# LEADERSHIP LESSONS LEARNED

Chip Bergh, Army Veteran, CEO of Levi Strauss & Co.



by Tim Hsia, LLL Moderator and MMA Board Member

*“I actually think the military prepared me for everything that I did in my life from the moment I left the service: disciplined living, thinking, and actions ... the importance of being focused on the most important things, the importance of delivering results, and taking care of your people and servant leadership.”*

» Chip Bergh

The San Francisco Bay Area today is known for being a hub of innovation and technology, but it is also home to many iconic American brands.

One of these is Levi Strauss & Co. Chip Bergh, a ROTC graduate and former Army officer, is the company’s CEO.

After serving in Germany during the Cold War, Chip transitioned from active duty to working at Procter & Gamble, where he quickly rose through the ranks. Early in his career there, he was identified as a great leader and given responsibility to lead, grow, and develop many iconic products and leading brands such as Gillette, Folgers, Old Spice, Swiffer, Duncan Hines, Jif Peanut Butter, Pringles, and Charmin, to name just a few. Chip spent 28 years with P&G.

During Chip’s Leadership Lessons Learned talk, he gave insights and advice to the Veterans in the room who were thinking about their civilian careers. He discussed how to make a positive impact in their careers. He suggested heavily reflecting on the following three areas when choosing a company and role.

- Think really deeply about who you are, what is at your core in terms of your values, what is important to you.
- Find out what excites you. Find something that you are passionate about: passion is worth 10 index points, “as it’s not work if you are having fun.”
- Find the right fit. Chip worked at three places: The United States Army, Procter & Gamble, and Levi Strauss. All of them are over a century old, and Chip noted that he was attracted to these organizations because they each had incredibly strong values that connect to him on a personal level.

Chip discussed a variety of topics on effective leadership, his military background, and how he has been able to have an incredible post-mili-

tary career. It was a fantastic talk that provided more context and color on not only Chip’s career, but also how he has been able to improve Levi’s standing and future.

If you’d like to watch this or any other Marines’ Memorial Club’s event, please check out our YouTube channel at [www.youtube.com/MarinesMemorialClub](http://www.youtube.com/MarinesMemorialClub).

There will be more Leadership Lessons Learned programs featuring leading CEOs in the coming months, and we welcome all members and their guests to attend.





# MEET THE AUTHOR

## » Maj Scott Huesing, USMC (Ret.)

### Echo in Ramadi: The Firsthand Story of US Marines in Iraq's Deadliest City

Scott Huesing is a 24-year Veteran of the US Marine Corps. An infantry officer who retired at the rank of major, he conducted 10 deployments in 60 countries. *Echo in Ramadi*, focusing on Echo Company, 2nd Battalion, 4th Marines, is a snapshot of the multinational forces surge in Iraq in 2006. The book was written in tribute to the Marines and Sailors Huesing led during the second Battle of Ramadi. He is president of the 2nd Battalion, 4th Marines Association, as well as the executive director of Save the Brave, which connects Veterans dealing with post-traumatic stress and provides them with character-building programs.

This program, presented on 29 March 2018, was moderated by Phillip Sprincin, also a Veteran of the Battle for Ramadi.

Huesing began by reciting the names of some of the Marines he led and lost in 2006, taking time for each name to resonate as their photographs lit a large screen. "And that is why we're here tonight, to talk about them," he concluded. "It is the power of human connection that allowed us to fight and win and survive in what was one of the deadliest battlefields in Iraq at the time."

He reminded the audience of the heavy casualties and highlighted Ramadi as a key point in military history. "I shared this story," he explained, "because I never wanted the battle of Ramadi to fall into the shadows of other significant battles." The two-year battle culminated in a surge strategy ordered by President George W. Bush and General David Petraeus in 2006. It was then, Huesing said, that they began to focus more keenly on Ramadi

after destroying insurgents in cities across Anbar province.

With over 250 Marines, Soldiers, Sailors, and Airmen at the ready, his commanders wielded them as a "blunt weapon of war," devastating the heavy pockets of resistance in the city. This strategy was unconventional at the time, focusing on expanding the forces by recruiting anyone with valuable skills to take up arms, and it was, he explains, very effective. He described the escalation of the conflict, with battles sometimes six or seven times each day. But killing the enemy, Huesing went on, was not the sole objective.

He spoke about peace, an outcome desired by 90% of Ramadi's population. "These Iraqi people are often called collateral damage. But they're not," he said, "they're people." To bring peace and protection to the Iraqis, he explained, was what the Marines were there to do. Huesing believes that one

of the most important things a Marine can do is care, which is often derided by professional warriors, who believe it makes them weak. He argued that caring and compassion only make a Marine stronger, and thus more effective.

Huesing touched on the effects of post-traumatic stress, discussing the sober reality for service members who come home with trauma and ignore the ramifications for fear of appearing weak, shelving the discussion due to stigma. "We've moved forward a little," he said, "but we still have a long way to go." However, he believes it can be done.

"There's a time for talking and there's a time for doing," Huesing said. When he's not on stage, he's writing, reaching out, and connecting. The most important thing you can do, he concluded, is to give of your time and money to organizations that help Veterans. And at the end of it, he says, "If you can't do any of those things, listen."



## READ THIS!

### BOOKS WE RECOMMEND

**Army of None: Autonomous Weapons and the Future of War**  
by Paul Scharre

**Echo in Ramadi: The Firsthand Story of US Marines in Iraq's Deadliest City**  
by Maj Scott Huesing, USMC (Ret.)

**The Devil Dogs at Belleau Wood: U.S. Marines in World War I**  
by Dick Camp

**Long Walk to Freedom** by Nelson Mandela

**Through the Valley: My Captivity in Vietnam** by Col William Reeder, USA (Ret.)



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## MEET THE AUTHOR

### » Paul Scharre *Army of None: Autonomous Weapons and the Future of War*

On 9 May 2018, Paul Scharre, Director of the Technology and National Security Program at the Center for a New American Security, gave an enlightening talk on autonomous weapons at the Marines' Memorial Club, moderated by Colonel Brendan Kearney, USMC (Ret.). Mr. Scharre previously worked for the Office of the Secretary of Defense (OSD), and served as a special op team leader in the Army's 3rd Ranger Battalion, completing multiple tours to Iraq and Afghanistan. He has published numerous articles in national publications and testified before the UN, NATO, the Pentagon, and the CIA. He is a member of the Council on Foreign Relations.

Mr. Scharre began his presentation by reminding the audience of a familiar science fiction story, as told in the *Terminator* films or the popular series *Westworld*: the machines we make become too smart and, one day, turn against us. He explained that these stories have real-world parallels, saying, "What we're seeing in the real world is that ever more advanced robotic vehicles are being born with a gun in their hands." He projected a map of the sixteen countries that currently possess armed drones, saying he would soon need a new map as the technology spreads. The technology is not, however, spreading from the US; rather, 90 percent of drone transfers are coming out of China. These transfers, he said, are spreading the technology at a rapid rate.

Mr. Scharre then called up a photograph of a makeshift armed drone used by the Islamic State. He explained that, though drones such as these, used in attacks in Iraq and Syria, were rudimentary, advanced military robotic vehicles become more autonomous with each generation. This brought him to the heart of the matter: "The central question that this book grapples with is: what happens when a Predator drone has as much autonomy as a self-driving car?" How much freedom should these machines have in the life-and-death situations on the battlefield?

These machines, Mr. Scharre went on, are designed to operate inside enemy territory. The challenge is designing them to function in places where communication is difficult. "What do you want this aircraft to do," he asked, "when it's out on its own, when it loses its link to a human controller...should it strike free-plan targets?" That question is the kicker, and was the impetus for the Pentagon's policy on autonomy in weapons, begun a decade ago and published in 2012.

Mr. Scharre showed a photograph of the Sea Hunter, an entirely robotic Navy ship, not yet part of the operational fleet. What if, he asked, someone were to jam its communications and hijack it? This happened, in fact, in the South China with a US Navy underwater drone. The drone was returned, but it is a \$20 million vessel with sensitive equipment on board. He asked, "Would it be comfortable letting this just fall into someone else's hands or would you maybe authorize it to defend itself?"

The machines do not yet make their own decisions, though a missile can now change its own route after being programmed. Though we have had fire-and-forget munitions since World War II, it is the potential to build fully autonomous weapons that search for their own targets over a wide area that is of concern. He presented a scenario: "You could simply consult your war plans and say, well, it seems reasonable to think the enemy might send tanks into this valley...I'm gonna let the robot go find them all on its own." This, he warned, could lead to increased threats to international security and stability.

As an example, Mr. Scharre likened computers' effect on war to their effect on stock trading. He described the increase in flash crashes, brought on by humans exploiting weaknesses in the algorithms, or unexpected interactions caused by transactions taking place at lightning speed. New regulations have been put in place to halt the trading if algorithms are hacked, he said, but, "There's no one to call time out in war if your robots or your algorithms begin interacting with the enemies in a way that you did not expect."

Recently, Mr. Scharre said, over two dozen countries have come together in the United Nations asking for a ban on these weapons; unfortunately, none of them are leading military powers. It is easy to see why: we have created these weapons to act as our surrogate. The point of warfare, he says, is to not put yourself at risk. He thus concludes that, until the weapons advance in autonomy, their danger to us and their value in war remains to be seen.

**Would you like to sponsor an Author event?** Contact us at [Development@MarinesMemorial.org](mailto:Development@MarinesMemorial.org) to learn more.





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September 2018 (date TBA)  
**LEADERSHIP LESSONS LEARNED:  
RANDY HETRICK**  
CEO of TRX.



25 September 2018 · 6:00 pm  
**KOREAN WAR COMMEMORATION**  
68th Anniversary with Park Joon-yong,  
Consul General of the Republic of Korea.



2-8 October 2018  
**SAN FRANCISCO FLEET WEEK**  
See page 26 for a complete schedule of  
this year's Fleet Week events.



17 November 2018 · 6:00 pm  
**243RD MARINE BIRTHDAY BALL**  
Guest of Honor: Richard V. Spencer,  
Secretary of the Navy.



22 November 2018 · 12noon  
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31 December 2018 · 7:00 pm  
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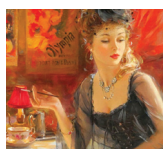
18 August 2018  
**2018 PAGAN MUSIC AWARDS**  
A celebration of Pagan and alternative  
music. [marinesmemorialtheatre.com](http://marinesmemorialtheatre.com)



14 September 2018  
**SCC SOLO: HITS, HISTORY &  
INFLUENCES** Steven Curtis Chapman  
in concert. [ticketfly.com](http://ticketfly.com)



19 August 2018  
**DESI COMEDY FEST** The largest South  
Asian comedy festival in America.  
[desicomedifest.com](http://desicomedifest.com)



2 & 3 November 2018  
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## YOUR DEPARTMENT PRIMER

# THE LIVING MEMORIAL PROJECT

Up a narrow stairway, just above the Membership office, there is a room filled with treasure. Bins, boxes and stacks line shelves on three walls, their contents identified with labels like *The Gulf War*, *WWII Memorabilia*, *Treasure Island*, *MCRD Museum*. Tucked against the fourth wall is a table with a phone, laptop and a few other office essentials. This is the nerve center of the Living Memorial Project.

When the Marines' Memorial Club was created in 1946, its charter included the establishment and maintenance of a museum. Seventy-one years on, a visitor finds stimulating visual tributes to the legacy of military service around nearly every corner on every floor of the building. The Living Memorial Project encompasses all of the displays, as well as our twice-yearly Care Package program.

Creating and managing the exhibits requires a great deal of organization, creativity, and a committed team of volunteers. The current top dog in this department is Colonel Brendan Kearney, USMC (Ret.). He served 31 years as an active duty Marine and has been a member of the Marines' Memorial since 1971. When Col Kearney served on our Board of Directors from 2008 to 2010, he sat on the Living Memorial committee. This made him a natural to fill the shoes of former Living Memorial Director Wendy Shuman, who left after years of stellar service.

### 5 Questions for Colonel Brendan Kearney

#### What are you working on right now?

We have a lot of items and we're challenged by the practical constraints of space! We are concentrating on taking an inventory of what we have. This

will allow us ready access to make new displays or modify existing ones. We're especially eager to see more representation of all of the US Military Services. Some modification of the Vietnam display is coming soon. We are also studying a relocation and upgrade for the hundreds of Benefactor plaques.

**What piece of the Living Memorial is closest to your heart?** It's the Memorial Hall on the seventh floor. All of the services and so many families are represented. I recommend that everybody go up there and spend 15 minutes.

At least once a week, I do that. They are powerful. Not only do they have the names of those being honored, but they also identify campaigns the honorees fought in over the past 50 or 60 years. You get the stories when you talk to the people purchasing plaques, and there is a great story behind every one. It brings alive that this is truly a Living Memorial.

**How many people see the various exhibits around the Club in a given week, including members of the general public?** In the hundreds. We rent space to a variety of military and non-military organizations. Every day I'm here, I see someone, introduce myself and ask, "What do you think?" Many had no idea this was here. They're impressed, they enjoy it, and we get new members and referrals for more business.

#### Is there a tour or guide available?

We have a self-guided tour brochure at the front desk and in the library. It has floor-by-floor descriptions of all of the displays. If there's a volunteer here, we are happy to run visitors through the building. We've had school groups visit in the past, but not lately. I'd encourage that.



^ Living Memorial Director Col Brendan Kearney, USMC (Ret.) shows a Marine dress uniform donated by the family of LtCol Kevin M. Shea. Killed in Anbar Province, Iraq on 14 September 2004, LtCol Shea was the highest ranking Marine officer to have died in the Iraq War. The uniform will be displayed in the Club at some time in the future.

**How does one donate an item for display?** We ask people to coordinate with us for donations, rather than just bringing or sending them in. We can't take everything because we just don't have space. The first step is to send me an email ([BrendanKearney@MarinesMemorial.org](mailto:BrendanKearney@MarinesMemorial.org)) with a description and photo of the item. Then, we may talk on the phone to determine whether it's a good fit for our displays.

**How else can people support the Living Memorial Project?** Financial support is so important. While we are all volunteers in this department, the ongoing costs of materials and supplies really add up. It's easy to give directly to the Living Memorial at [MarinesMemorial.org/ways-to-give](https://MarinesMemorial.org/ways-to-give).

The other way to help is to volunteer. Our volunteers bring all kinds of skills to the table, and we appreciate them very much. Potential volunteers must complete an application that includes a background check.



## MEET THE STAFF

# MICHAEL ALLEN GENERAL MANAGER

**D**uring a visit to Southern California in 2004, Michael Allen's heart was stolen. What he did next began a legacy that continues to bring joy to scores of people every day. "I didn't even make the connection between the Marine mascot and the little bean bag I saw snuggled in the cage that day," Michael remembers. That little bean bag was Bubba the Bulldog. In the ensuing years, Bailey, Beau, Bubba Jr., and Beulah joined Michael's and the Marines' Memorial's family. The latter three still hold court in the Club most days. The first time Michael brought the dogs to work, he says, they were mobbed by members wanting to meet, pet and have photos with the mini-Marines (they even have their own uniforms). "They quickly became part of the staff, and it's still an event when we arrive in the morning and leave at the end of the day — it can take 45 minutes to get through the lobby and out the door!"

Michael was born, raised and educated in Arizona. His first job was washing dishes at the 89er Truck Stop at age 12, and he's grateful to have been employed ever since. Working in restaurants allowed him the flexibility to pursue his education while immersed in the positive energy of the hospitality industry, where "our job is to make people happy." At 21, Michael relocated to San Francisco to gain a teaching credential and become a high school drama teacher. But, as often happens, life had other plans for him.

Michael's career in management began at Saks Fifth Avenue, where he managed restaurants in San Francisco and Beverly Hills for five years. His next step up, managing a multi-restaurant company, brought Michael back to Arizona. But he missed San Francisco and accepted a position as Director of Food Service for Emporium Capwell. "One day at Emporium," he says, "I overheard a produce delivery guy tell the chef that the Marines' Memorial Club was looking for a Food and Beverage Director. I was 30 years old at the time and, over the four-month interview process, I learned they were concerned I might be too young to handle that kind of responsibility. That was 28 years ago."

Once Michael was immersed in the Club's culture and started developing relationships with staff and members, he knew this was where he wanted to stay. As Food and Beverage Director, he coordinated hundreds of weddings and club events. Doing that kind of work, he says, gives you the privilege of getting to know guests on a personal level. "Still not a week goes by that I don't get an email or call from someone whose 50th anniversary, reunion, or wedding I coordinated."

In 2001, then President and CEO Major General Mike Myatt promoted Michael to General Manager, with the mandate to elevate the Club's hotel and hospitality services while staying true to our founding values. General Myatt says, "The best thing I ever did was make him General Manager. Michael is the most honest and dedicated person I've ever met and we've become great friends."

With tremendous support from the Board of Directors and President and CEO, Michael built a team of hospitality professionals who are not only outstanding in their fields, but also genuinely committed to serving our members. He and his team are proud of the Club's 4.5

star ratings on Trip Advisor and Yelp. Early in his tenure as General Manager, Michael launched the complimentary full breakfast and hosted happy hour for hotel guests, eliminating "nuisance charges" for overnight stays. On the Living Memorial side, he proposed a Tribute Memorial Wall to honor service members killed in the War on Terror. It became the most visited feature of the Living Memorial.

"Michael Allen is truly a force multiplier and an invaluable asset to the Marines' Memorial," says President and CEO LtGen Jan Huly, USMC (Ret.). "He is like a master musical conductor in orchestrating the various staffs and functions, and he seizes every opportunity to provide more for our guests and staff. Michael's knowledge, respect and admiration for our core mission shine through everything he does."

For 25 years, Michael almost never took a sick day. Then, in the spring of 2015, he was hit with an antibiotic-resistant infection requiring five surgeries, multiple procedures and 45 days in hospital. This good, generous man reaped the love and goodwill he'd sown, as Marines' Memorial family and friends rallied around to care for him for four solid months. Recovery was slow and painful, but miraculously complete. "My first day back at work was incredibly emotional for everyone," he says, "a day I'll never forget."

For the pleasure he takes in his work, Michael credits a close-knit work "family" and supportive management team, plus what he calls the "unique breed of patriotic, respectful, true blue Americans" who are our members. He also points to the privilege of serving leaders who have given him great autonomy to create programs and services that make a difference. "The staff and I come here every day to do good. It's such a positive environment. What more could I ask for?"



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# SAN FRANCISCO FLEET WEEK 2018



## SCHEDULE OF EVENTS

Schedule and locations subject to change. Visit [FleetWeekSF.org](http://FleetWeekSF.org) and follow [@FleetWeekSF](https://twitter.com/FleetWeekSF) for more information.

**2 OCTOBER** **Veterans Resource Summit:** Marines' Memorial Club

**2 - 21 OCTOBER** **Veterans Art Exhibit:** The Cannery Galleries, Academy of Art University at Fisherman's Wharf

**3 OCTOBER** **Ship Tours:** Pier 30/32 | **SFFW Marksmanship Competition:** Richmond Rod and Gun Club

**4 OCTOBER** **Softball Tournament:** Moscone Fields | **"Honor Our Fallen" Tribute Concert:** Marines' Memorial Theatre

**5 OCTOBER** **Fleet Week Air Show** | **Parade of Ships** | **United Airlines Festival Center on Marina Green** | **Humanitarian Assistance Village:** Marina Green | **SFFW STEM Education Center presented by Verizon:** Marina Green

**6 OCTOBER** **Ship Tours:** Port of SF Waterfront Piers | **Fleet Week Air Show** | **United Airlines Festival Center on Marina Green** | **Humanitarian Assistance Village:** Marina Green | **SFFW STEM Education Center presented by Verizon:** Marina Green | **K-9 Heroes — Bark at the Park:** Duboce Park

**7 OCTOBER** **Ship Tours:** Port of SF Waterfront Piers | **Fleet Week Air Show** | **United Airlines Festival Center on Marina Green** | **Humanitarian Assistance Village:** Marina Green | **SFFW STEM Education Center presented by Verizon:** Marina Green

**8 OCTOBER** **Ship Tours:** Port of SF Waterfront Piers | **High School Band Challenge:** Golden Gate Park Band Shell

**PLUS...** Watch for **Pop-up Band Concerts** around San Francisco, featuring the US Navy Band Southwest and the US 1st Marine Division Band.

6th Annual  
**Veterans  
Art Exhibit**

**CALL FOR  
ENTRIES**

Email [artshow@fleetweeksf.org](mailto:artshow@fleetweeksf.org) for details.  
Selected Artists notified by 20 August 2018.

Exhibit runs 2 - 21 Oct 2018 | Tues - Sun | 9 - 6  
Academy of Art University | The Cannery  
Galleries | Fisherman's Wharf | *Open to the public*

**Submission Deadline: 1 August 2018**



Presented in partnership with



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**A**re you or someone you know an Active Duty service member or First Responder who is planning to be married? While the Marines' Memorial Club is a unique wedding venue by any standard, it offers especially great value for those who serve, with a 10% discount on Saturday, and 20% every other day of the week. MMA members receive a discount as well: 5% on Saturday, 10% other days.

What else makes a Marines' Memorial Club wedding so special? "We guide our couples every step of the way," says Wedding Sales Manager Lisa Jimenez. About a month before the big day, their dedicated "day-of" coordinator takes over, guiding the wedding party on every detail of the rehearsal and wedding day. "They don't have to worry about anything," Lisa adds, "just show up and enjoy the day, stress free."

Turn to page 5 ("Events to Remember") for one family's memory of a Marines' Memorial wedding.

## A Celebration of Love and Service



### DECISIONS, DECISIONS

Each spring and fall, we hold a Wedding Fair here at the Club. Brides and grooms come to sample Chef Paul's delicious food and meet our preferred vendors for everything from flowers and cakes to entertainment, makeup, and more. They often bring along parents, maids of honor, and anyone else who is helping them plan. The Fair is a fun exploration of every aspect of holding a wedding at the Marines' Memorial. For those already committed to holding their wedding or reception here, admission is free and offers an easy way to make menu selections and book vendor services on the spot. Those who have not yet signed a contract with us can see how beautifully the room is set up, how good the food is, and get a feel for the venue. The next MMC Wedding Fair will be in September.

At [MarinesMemorial.org/weddings](http://MarinesMemorial.org/weddings), you will find everything you need to start planning your celebration of love.

# Weddings + Celebrations

MARINES' MEMORIAL CLUB



Lisa Jimenez  
Wedding Specialist



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**DISCOUNTS** for service personnel | Call **WEDDING SPECIALIST Lisa Jimenez (415) 830-9135**



# MARINES' MEMORIAL RECIPROCAL CLUBS

New listings in red. Clubs with \* offer overnight lodging. Visit [MarinesMemorial.org/reciprocal-clubs](http://MarinesMemorial.org/reciprocal-clubs) to learn more.

## UNITED STATES

**ALASKA** Anchorage: Petroleum Club **ARIZONA** Phoenix: University Club of Phoenix **CALIFORNIA** Bakersfield: Petroleum Club Benicia: Benicia Yacht Club Berkeley: Berkeley City Club\* City of Industry: Pacific Palms Resort\* Coronado: Coronado Cays Yacht Club Eureka: Ingomar Club\* Los Angeles: Los Angeles Athletic Club\*; Griffin Club Marina del Rey: California Yacht Club Newport Beach: Balboa Bay Club & Resort\*; Pacific Club Oxnard: Tower Club Pacific Palisades: Riviera Country Club\* Pasadena: The Athenaeum\*; University Club of Pasadena Sacramento: Sutter Club San Francisco: Golden Gate Yacht Club Santa Barbara: University Club of Santa Barbara; Santa Barbara Club **COLORADO** Colorado Springs: El Paso Club Denver: Denver Athletic Club; University Club **CONNECTICUT** Hartford: Hartford Club New Haven: Elm City Club\*; New Haven Lawn Club\*; Mory's Association New London: Thames Club **DELAWARE** Wilmington: The University and Whist Club **DISTRICT OF COLUMBIA** Washington, DC: Army and Navy Club\*; Capitol Hill Club; Georgetown Club **FLORIDA** Jacksonville: River Club; Epping Forest Yacht Club Orlando: University Club of Orlando Sarasota: Sarasota Yacht Club Tallahassee: Governors Club Tampa: Tampa Club **GEORGIA** Atlanta: The Commerce Club; The Georgian Club; City Club of Buckhead Augusta: Pinnacle Club **HAWAII** Hilo: Hilo Yacht Club Honolulu: Pacific Club; Plaza Club **ILLINOIS** Chicago: Union League Club\*; University Club\*; The Standard Club\*; Buckingham Athletic Club\*; The Cliff Dwellers Rockford: University Club of Rockford Springfield: The Sangamo Club **INDIANA** Indianapolis: Columbia Club\* **IOWA** Des Moines: Embassy Club; Embassy Club – West **KANSAS** Topeka: Top of the Tower **KENTUCKY** Covington: Metropolitan Club of Kentucky **MAINE** Portland: Cumberland Club **MARYLAND** Annapolis: Naval Academy Club Baltimore: The Center Club; The Engineers Club of Baltimore; Johns Hopkins Club **MASSACHUSETTS** Boston: Harvard Club of Boston\*; Algonquin Club\*; College Club of Boston\* New Bedford: Wamsutta Club Quincy: Neighborhood Club of Quincy **MICHIGAN** Detroit: Detroit Athletic Club\* Grand Rapids: University Club Iron Mountain: Chippewa Club Kalamazoo: Beacon Club Saginaw: Saginaw Club **MINNESOTA** Minneapolis: Minneapolis Club\* St. Paul: University Club of St. Paul **MISSOURI** Saint Louis: Missouri Athletic Club\* **MONTANA** Helena: Montana Club **NEBRASKA** Lincoln: Nebraska Club **NEW HAMPSHIRE** Portsmouth: The One Hundred Club **NEW JERSEY** Florham Park: Park Avenue Club **NEW YORK** Albany: Fort Orange Club\*; University Club of Albany\* Binghamton: Binghamton Club Brooklyn: Montauk Club Buffalo: Saturn Club\* New York City: New York Athletic Club\*; Yale Club of New York City\*; Princeton Club of New York\*; Columbia University Club\*; The Cornell Club\*; *Harvard Club of New York City\** Rochester: Genesee Valley Club Staten Island: Belvedere Club Utica: Fort Schuyler Club **NORTH CAROLINA** Durham: University Club Charlotte: Charlotte City Club Wilmington: City Club at de Rosset\* **OHIO** Cincinnati: Queen City Club\* Cleveland: Union Club of Cleveland\* Columbus: The Athletic Club\* Toledo: The Toledo Club\* **OKLAHOMA** Oklahoma City: Tulsa: Summit Club **OREGON** Portland: University Club **PENNSYLVANIA** Lancaster: Hamilton Club of Lancaster Philadelphia: The Union League of Philadelphia\*; Racquet Club of Philadelphia\* Pittsburgh: Allegheny HYP Club Wilkes-Barre: Westmoreland Club **RHODE ISLAND** East Providence: Squantum Assn. Providence: Hope Club\* **SOUTH CAROLINA** Aiken: Houndslake Country Club Anderson: Anderson Country Club Camden: Springdale Hall Club\* Columbia: Palmetto Club Hilton Head Island: South Carolina Yacht Club Rock Hill: City Club of Rock Hill **TENNESSEE** Memphis: University Club; Racquet Club of Memphis **TEXAS** Austin: Austin Club Dallas: Park City Club Fort Worth: Fort Worth Club\*; City Club of Fort Worth Houston: The Houston Club San Antonio: Petroleum Club **UTAH** Park City: Club Lespri\* Salt Lake City: Alta Club\*

# Wherever in the world you go, YOU BELONG.

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**VIRGINIA** Norfolk: Norfolk Yacht & Country Club\* **Roanoke:** The Shenandoah Club **WASHINGTON** Seattle: Washington Athletic Club\*; Harbor Club **WISCONSIN** Madison: Madison Club **La Crosse:** The La Crosse Club **Milwaukee:** University Club of Milwaukee\*; Milwaukee Athletic Club\* **WYOMING** Jackson: White Buffalo Club\*

## INTERNATIONAL

**AUSTRALIA** Adelaide: Naval, Military, & Airforce Club of South Australia\*; Public Schools Club INC.\* **Brisbane:** United Services Club\*; Tattersall's Club\* **Melbourne:** Royal Automobile Club of Victoria\* **Perth:** The Western Australian Club **Sydney:** Royal Automobile Club\*; Commercial Travelers' Club LTD\* **Tasmania:** Royal Yacht Club; Launceston Club **AUSTRIA** Reith bei Kitzbühel: Kitzbühel Country Club\* **BAHRAIN** Manama: Capital Club Bahrain **BELGIUM** Brussels: International Club-Sainte-Anne **Ghent:** International Club of Flanders **CANADA** Alberta: Glencoe Club; Ranchmen's Club; Kensington Riverside Inn, Calgary\*; **Calgary Petroleum Club** **Ontario:** Royal Canadian Military Institute\*; Royal Canadian Yacht Club; Thornhill Golf & Country Club; Windsor Club; Donalda Club Don Mills; Albany Club of Toronto; The London Club; University Club of Toronto\*; Rideau Club, Ottawa **Halifax:** The Halifax Club **Québec:** Club Atwater **Vancouver:** Vancouver Club\*; Vancouver Lawn Tennis & Badminton Club; Terminal City Club **Victoria:** Union Club of British Columbia\* **Winnipeg:** Manitoba Club **CHILE** Santiago: Club de la Unión **CHINA** Hong Kong: Pacific Club; United Services Recreation Club; The Foreign Correspondents' Club **Shanghai:** Shanghai Racquet Club & Apartments\*; Embassy Club\*; Shanghai Town & Country Club\* **Suzhou:** Han Yuan Club\* **Taipei, Taiwan:** American Club **EGYPT** Cairo: Cairo Capital Club **ENGLAND** Birmingham: Saint Paul's Club **Buckinghamshire:** Stoke Park Club\* **Leeds:** Club LS1; The New Yorkshire Club **Liverpool:** Athenaeum Club **London:** Naval Club\*; Naval & Military Club\*; Royal Air Force Club\*; St. James's Club\*; Victory Services Club\*; Union Jack Club\*; The Sloane\*; Lansdowne Club\*; East India Club\*; City University Club; Royal Over-Seas League\*; Morton's Club; Devonshire Club\* **Norwich:** Norfolk Club\* **Teddington Middlesex:** Lensbury Club\* **FRANCE** Paris: Cercle National Des Armées\*; St. James Paris\* **GERMANY** Frankfurt: Union International Club\* **INDIA** Greater Noida: Stellar Gymkhana Club\* **Kolkata:** Spring Club; Space Club; Circle Club **Karnataka:** Mangalore Club **New Delhi:** Delhi Gymkhana Club\* **Maharashtra:** PYC Hindu Gymkhana\*; Deccan Gymkhana\* **Mumbai:** Bombay Presidency Radio Club Limited\* **Rajasthan:** Jaisal Club\*; Jodhpur Club\* **Secunderabad:** Chiraan Fort Club\* **West Bengal:** Tollygunge Club **Niligiris:** Nani's Nook\* **INDONESIA** Jakarta: The American Club Jakarta **IRELAND** Dublin: St. Stephen's Green Hibernian Club\* **Londonderry:** Beech Hill Country House Hotel\* **ITALY** Rome: Circolo Antico Tiro a Volo **JAPAN** Tokyo: Tokyo American Club **Kobe:** Kobe Club **Yokohama:** Yokohama Country & Athletic Club **KENYA** Nairobi: Capital Club East Africa **KOREA** Seoul: Seoul Club **MEXICO** Mexico City: University Club of Mexico **NETHERLANDS** Amsterdam: De Industriel Groote Club **NEW ZEALAND** Christchurch: Canterbury Officers' Club; Canterbury Club\* **NIGERIA** Lagos: Capital Club Lagos\* **PHILIPPINES** Manila/Makati City: Manila Polo Club\* **PORTUGAL** Porto: Oporto Cricket & Lawn Tennis Club\* **SCOTLAND** Aberdeen: Royal Northern & University Club\* **Edinburgh:** The Royal Scots Club\*; Royal Over-Seas League\* **SINGAPORE** Scotts Road: The American Club **SOUTH AFRICA** Port Elizabeth: St. Georges Club\* **Johannesburg:** Rand Club\*; Inanda Club\* **SRI LANKA** Colombo: Colombo Swimming Club\* **SPAIN** Barcelona: Círculo Ecuestre\*; Circulo del Liceo **Bilbao:** Sociedad Bilbaina\* **Madrid:** Casino de Madrid **SWEDEN** Stockholm: Militarsallskapet I Stockholm **UNITED ARAB EMIRATES** Dubai: Capital Club Dubai **ZIMBABWE** Bulawayo: Bulawayo Club\*

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## HAVE A QUESTION ABOUT THE RECIPROCAL CLUB PROGRAM?

Contact CAROL TAYLOR at the Marines' Memorial at [caroltaylor@MarinesMemorial.org](mailto:caroltaylor@MarinesMemorial.org).

# Reciprocal Club Spotlight

## AUSTRALIA: THE ROYAL AUTOMOBILE CLUB OF VICTORIA



Australia's Royal Automobile Club of Victoria (RACV) consists of two stunning venues: 501 Bourke Street in the city of Melbourne and the Healesville Country Club, a relaxing country retreat nestled in the picturesque Yarra Valley. Both clubs are family friendly.

Both properties include OneSpa, an award-winning day spa offering holistic body and facial treatments; fully equipped fitness center; game room; library; and onsite parking.

### The City Club, Melbourne

The City Club has 136 lovely guestrooms and suites. A full buffet breakfast in the Bistro, free Internet and valet car parking are included in room rates.

Dining options are abundant here. The Members' Dining Room, the City Club's signature restaurant, offers a menu with French, Italian, and modern Australian influences. The Bistro serves breakfast, lunch and dinner, and a courtyard for *al fresco* dining. The Coffee Lounge and Gallery Lounge feature lighter fare and drink options, while the Club Conservatory offers a value buffet, with seafood and live music added on Sundays. The Wine Bar boasts an extensive wine cellar, exquisitely crafted cocktails, spirits and a menu of tapas and cheese platters.

A hairdresser, barber shop, and business center round out the City Club's offerings.

### The Healesville Country Club

The Healesville Country Club's 80 well-appointed rooms of-

fer stunning views from the balcony or patio. A full buffet breakfast, free Internet and 18 holes of golf are included in room rates.

The Blue Tree Grill overlooks Mt. Riddell, with a menu highlighting local produce and the Yarra Valley's finest wines. The Terrace Bistro, also with mountain views, serves breakfast, lunch or dinner indoors or *al fresco*. In the comfortable Members' Lounge, afternoon tea is served daily, complete with finger sandwiches, pastries, cakes and scones. Stop by the Sports Bar before or after a game of golf, tennis or croquet.

Outdoor recreation facilities include a swimming pool, tennis courts (racquets and balls available for rent or purchase), bocce, croquet, and lawn bowling. The Country Club's 18-hole golf course, designed by Michael Clayton, provides many challenges with a variety of terrains.

### RACV Dress Code

Smart casual is the minimum dress requirement throughout the Clubs. Contact the Club for further details.



### CITY CLUB

501 Bourke Street  
Melbourne VIC 3000  
Phone: (03) 9944 8888  
Website: [racv.com.au/cityclub](http://racv.com.au/cityclub)

### HEALESVILLE COUNTRY CLUB

122 Healesville-Kinglake Road  
Healesville VIC 3777  
Phone: (03) 5962 4899  
Website: [racv.com.au/healesville](http://racv.com.au/healesville)

# Enjoying Member Privileges by LtCol Marie Shadden, USAF (Ret.)

## A REVIEW OF THE PACIFIC PALMS RESORT, CITY OF INDUSTRY, CALIFORNIA

Each time I venture out, I find more value in one of our best member benefits — the reciprocal clubs. I thoroughly enjoyed the two days I spent at the Pacific Palms Golf and Resort. I felt an honored guest from the Marine's Memorial Association.

Reservations Manager Wilver Barron was genuinely delighted to assist me. When asked for directions, he said I really couldn't miss the resort. Indeed, that would have been very difficult. Finding the resort is easy, like approaching the proverbial "city on the hill". It sits atop a steep knoll rising above the fog, smog or haze in the valley. That elevation accounts for "see forever" views from almost anywhere on the property.

The desk agents double as concierges and the guest is anticipated and valued. The guestroom prices are about average for the area and certainly less than the fine downtown hotels in Los Angeles. There is no additional resort fee. Wi-Fi in the comfortable rooms, lobby access to a computer and printer, the generous fitness center, and the lovely outdoor pool and spa are included. There are also several fine restaurants on the property.

The pool and spa has its own fairy tale view of the surrounding hills and the city below. Although well-maintained, it seems an older design. The deck heats up unbearably in the California sun (wear pool shoes) and there is neither restroom nor shower in the pool area. The closest restroom is a short walk up to the 10th hole on the adjacent golf course.

The 10th hole is also home to a

stylized Victorian-era train depot housing a snack bar and catering venue for special events. Nearby is a pavilion used for wedding ceremonies — a most memorable setting, with its grand vista.

Closer to the resort, there is a gorgeous patio for the restaurants.

This is a great place to relax in the shade and enjoy both city and golf course views.

If you are a golfer, this is an excellent choice. The Pacific Palms Resort is home to the Industry Hills Golf Club, comprised of two professional level courses, full clubhouse services, and a lighted driving range for night practice. Members of the Golf Club receive discounts at the golf shop, restaurant and resort outlets.

Leaving the property isn't easy unless one has a car or calls for a taxi. A habitual walker, I found the uphill return trek more difficult even than climbing our lovely San Francisco hills.

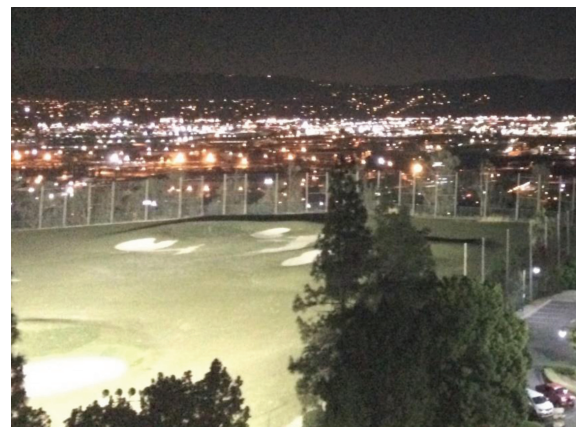
Tour groups are welcome but the hotel doesn't advertise local tours. If you do choose to explore, the Reagan Presidential Library, southern California beaches, Hollywood, Universal Studios, Santa Anita Park, and the Long Beach Aquarium are all within range. The Homestead Museum, a six acre site dating from the time California was part of Mexico, is also nearby. Do try to avoid the parking lot known as Highway 101.

∨ Photos, top to bottom:

*The hotel building as seen from the pool area*

*The lighted driving range with city view*

*Golf course views from the resort's restaurant patio*



# MARINES' MEMORIAL CONGRATULATES THESE **SCHOLARSHIP RECIPIENTS** for 2018/2019

For the 2018/19 academic year, our Board of Directors has awarded scholarships, totaling \$125,000, to these 30 outstanding young men and women. All are college students who are Veterans of the US Military, or children or grandchildren of members.

## Caesar Viglienze Memorial Scholarship



**Braulio Rodas**  
Sophomore, Pepperdine University  
Major: Political Science  
US Marine Corps Veteran

## Colonel Richard Hallock Scholarship



**Bryant Craig Gilchrist**  
Senior, University of North Carolina,  
Chapel Hill  
Major: Biology, minors in Chemistry and  
Neuroscience



**Ella Dolores Tyler**  
Freshman, University of California,  
Berkeley  
Major: Civil Engineering

## Cold War Veterans Scholarship



**Kyle Joseph Clays**  
Freshman, University of Vermont  
Major: Electrical Engineering



**Joseph Charles Hammond**  
Sophomore, California Polytechnic State  
University, San Luis Obispo  
Major: Aerospace Engineering



**Kendra Kathleen Noneman**  
Junior, Boise State University  
Major: Materials Science and Engineering,  
Minor in Biomedical Engineering

## Dr. Nancy M. Schonher Scholarship



**LT Adrienne Law, USN**  
Nova Southeastern University College of  
Osteopathic Medicine  
Major: Medicine

## Edmund K Gross Education Scholarship



**Emma Jean Ekman**  
Freshman, Washington State University  
Major: Computer Science

## Evelyn Bukovac Hamilton Health Care Scholarship

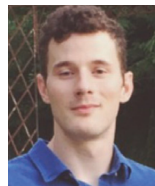


**Emma Lynn Langenbacher**  
Freshman, U.S. Coast Guard Academy  
Major: Marine Environmental Science,  
followed by Physician's Assistant training

## Hammer Family Scholarship



**Cole Richard Carey**  
Senior, Texas Tech University  
Major: Mechanical Engineering, minor in Math  
US Marine Corps Veteran



**John David Caruthers**  
Senior, University of Tennessee  
Major: Chemical and Biomolecular  
Engineering  
US Air Force Veteran



**Tommie Jean Christensen**  
Senior, University of Tennessee, Knoxville  
Major: Microbiology, minor in Chemistry  
US Navy Veteran



**Cpl Benjamin Hunter Randall, USMC**  
Freshman, Ivy Tech Community College  
Major: Cyber Security





**Gregory Zaborski**  
Senior, UC Berkeley  
Major: Mechanical Engineering  
US Marine Corps Veteran



**Lindsey Ward**  
Freshman, Utah State University  
Major: Elementary Education



**Elizabeth Wong**  
Junior, Abilene Christian University  
Major: Interior Design

### Marines' Memorial Family Scholarship



**Reagan Marie Cloutier**  
Sophomore, University of Michigan  
Major: Nursing



**Peyton Donahoe**  
Freshman, Centre College  
Major: International Studies



**Paige Marie Eaton**  
Freshman, Texas A&M University  
Major: Aerospace Engineering



**Samantha Escamilla**  
Junior, University of Notre Dame  
Major: Anthropology and Applied and  
Computational Mathematics and Statistics



**Emma Ann Patterson**  
Freshman, University of Missouri  
Major: Nursing



**Jack Gardner**  
Freshman, University of California,  
Los Angeles  
Major: Computer Science



**Karina Okano Kauffman**  
Senior, Dartmouth College  
Major: Biology



**Christopher Sam Keane**  
Junior, Gonzaga University  
Major: Business / Finance

### Marines' Memorial Tribute Scholarship



**SPC Eugene K Lovejoy, USA**  
Sophomore, Dartmouth College  
Major: Economics



**Raul Vega Ponce**  
Junior, Loyola Marymount University  
Major: Business Management  
US Marine Corps Veteran

### Richard & Susan Braun Scholarship



**Jon A SAGRANICHNE**  
Junior, Loyola Marymount University  
Major: Accounting  
US Marine Corps Veteran

### Wesley Hammon Leach Scholarship



**Lauren Michele Czerwonka**  
Senior, Riverside College of Health Careers  
& Old Dominion University School of  
Nursing  
Major: Nursing



**Sarah Nicole Dodge**  
Junior, Boise State University  
Major: Kinesiology, Pre-Physical Therapy,  
minor in Psychology



**Ashley Nancy Licursi**  
Freshman, Casper College  
Major: Nursing

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**ESTABLISH A NAMED SCHOLARSHIP** Would you be interested in sponsoring a scholarship and having the scholarship named after you or a loved one? Please contact Chelsea Leonard at (415) 658-9210 or [ChelseaLeonard@MarinesMemorial.org](mailto:ChelseaLeonard@MarinesMemorial.org).

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# HAMMER FAMILY SCHOLARSHIP RECIPIENT **ROSS HEYMAN** MAKES HIS OWN LUCK

**R**oss Heyman was awarded the Hammer Family Scholarship three years in a row, in 2013, 2014, and 2015. The Hammer Family Scholarship is awarded to student Veterans working toward a degree in math, statistics, chemistry, physics or engineering.

Ross served four years in the United States Marine Corps, where he attained the rank of Sergeant, earning three meritorious promotions. He didn't join the Marines to get money for college. "I wanted to be a Marine," he says, and when his service ended, Ross went to work. But soon enough, he realized that the work he was doing wouldn't match his longterm ambitions. And so, he began saving money for college. "Some might say, 'you didn't rack up a bunch of debt. Lucky you,'" Ross says. "But I don't believe that debt is a safe life path. I'm not the guy who will complain about having huge loans to pay off; if I couldn't afford it, I wouldn't do it."

Raised with the admonition that you don't spend what you don't have, Ross started down a path of balancing a full time community college course load with full time work. When the time came to move on to university, he applied for GI Bill benefits. He also applied to Stanford, where he linked up with some Stanford Veteran alumni who pointed him toward the Marines' Memorial Association and its scholarship program.



Ross Heyman at >  
Apple, where  
he leads a  
manufacturing  
design team.

Ross chose to attend Cal Poly San Luis Obispo. While working toward his Bachelor's degree, he served as vice president of the school's Student Veterans Organization. As he got deeper into the Mechanical Engineering program, Ross recalls thinking, *Man, these kids are smart!* With the coursework so challenging and competition so stiff, he knew he couldn't keep up his "geek by day/ bouncer by night" routine. The Hammer scholarships gave him the security to finally give up his night job and really focus on school. If it hadn't been for those three years of aid, Ross says, he might have gotten financially bogged down with loans, or had to keep working nights, which was not conducive to getting decent grades. Aside from the financial help, Ross was grateful for the connection it gave him back to the Marine Corps.

Ross describes his life since university as "nonstop." Following an eight month internship at Apple during his senior year, he returned to school but was asked to stay on in a part-time paid position. After graduation in the spring of 2016, he took a couple of weeks off, then went right back to work, now full time, for Apple. He was thrown straight into the fire: within 24 hours of signing on, Ross was on a flight overseas to solve an issue that had come to seem intractable. Ross led a team fraught with hardship to become the team that others now come to for guidance. "Ninety percent of my ability to do this comes from my Marine Corps background," he says. He has been promoted very quickly, rising to the level of manager in just over a year, with six direct reports.

Ross participates in Apple's Veterans Association and supports the company's hiring of Veterans. If he goes to alma mater Cal Poly to recruit for Apple, for example, he makes sure the school's Veterans group knows he's coming. "I explain to people at Apple: We hire Veterans not to feel warm and fuzzy and pat ourselves on the back, but because they're going to kick butt!" Recently, the resume of an Army Veteran with a Purple Heart came across his desk. Ross put him through some tough interviews, then hired him as an intern.

"I've taken two days off since starting full time nearly two years ago," says Ross, and that commitment has clearly paid off. But still, he contends, "the stars had to align for such quick promotion. You can be a rock star and not have it happen or have everything line up and you just can't swing it."

Ross Heyman is always asking himself, *Where is the path up?* It's an attitude that lets him rise to every challenge, and we are proud to have given him a leg up along the way.

## THE MARINES' MEMORIAL CLUB

# A Living Memorial



GRACIOUS HOSPITALITY. DYNAMIC PROGRAMS. HISTORIC MISSION.

THE MARINES' MEMORIAL ASSOCIATION, A NON-PROFIT VETERANS ORGANIZATION, EXISTS TO HONOR THE LEGACY OF MILITARY SERVICE THROUGH A LIVING MEMORIAL AND PROGRAMS THAT COMMEMORATE, EDUCATE AND SERVE VETERANS OF ALL ERAS. MEMBERSHIP IS OPEN TO ALL VETERANS OF THE UNITED STATES ARMED FORCES.



The Marines' Memorial Club in San Francisco has, since 1946, stood in honor of the memory of the men and women who serve in our nation's defense. The Club, one block off Union Square, provides a sanctuary for those wishing to honor the valor of Veterans who gave their lives. It is a Living Memorial designed to preserve memories and share the stories of American military history.

The Club's original charter specified, as a tribute to Marine Corps heroes, the establishment and maintenance of a museum. Over time, the ambiance of the entire building has fulfilled this function. Inside the Club, it is most gratifying to share a spontaneous camaraderie with those who share like values and ideals.

Our handsome twelve-story California Spanish Revival building, designated a San Francisco landmark, contains 138 guest rooms and suites; the Leatherneck Steakhouse with stunning city views; a library; and a state-of-the-art health club. Members may also use the Club's banquet and meeting facilities for the observance of the occasions that are significant in their own personal lives, such as reunions, weddings, and receptions.

Thanks to Veterans' contributions, the Association is able to offer free annual membership to all Currently Serving members of the US Armed Forces who come to stay at the Marines' Memorial Club. For members and their guests who stay overnight in the Club, the room rates are the most reasonable in San Francisco.

While browsing the Club's commemorative exhibits, listen to the voices that speak from the books, photos, citations, and artwork. You will discover the enduring vision of the Marines' Memorial Club: "A tribute to those who have gone before; and a service to those who carry on."

**MARINES' MEMORIAL ASSOCIATION**

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